

Financial Statements

June 30, 2025 and 2024

Table of Contents June 30, 2025 and 2024

	_ Page
Independent Auditors' Report	1
Financial Statements	
Statements of Financial Position	3
Statements of Activities	4
Statements of Functional Expenses	5
Statements of Cash Flows	6
Notes to Financial Statements	7



Independent Auditors' Report

To the Board of Trustees of Goucher College

Opinion

We have audited the financial statements of Goucher College (the College), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the College and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Philadelphia, Pennsylvania

Baker Tilly US, LLP

Statements of Financial Position June 30, 2025 and 2024 (In Thousands)

	 2025	 2024
Assets		
Cash and cash equivalents	\$ 5,483	\$ 3,432
Accounts and loans receivable, net	2,230	2,428
Contributions receivable, net	8,754	3,236
Deposits with bond trustee	5,136	5,735
Investments	298,060	271,727
Split-interest agreements	11,729	29,758
Investment in plant assets, net	155,045	155,441
Interest rate swap agreement	2,368	3,340
Other assets	 2,368	 2,407
Total assets	\$ 491,173	\$ 477,504
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 6,875	\$ 5,636
Deferred revenues and deposits	2,963	2,496
Payables under split-interest agreements	981	1,281
Long-term debt, net	105,863	108,945
Other liabilities	 7,025	7,106
Total liabilities	 123,707	125,464
Net Assets		
Net assets without donor restrictions	53,063	68,053
Net assets with donor restrictions	 314,403	 283,987
Total net assets	 367,466	352,040
Total liabilities and net assets	\$ 491,173	\$ 477,504

Goucher College
Statements of Activities
Years Ended June 30, 2025 and 2024 (In Thousands)

		2025			2024	
	Without	With		Without	With	
	Donor	Donor		Donor	Donor	
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
Revenues, Gains and Support						
Tuition and fees, net of student aid of						
\$37,645 in 2025 and \$34,409 in 2024	\$ 18,748	\$ -	\$ 18,748	\$ 18,236	\$ -	\$ 18,236
Government appropriations	5.064	· ·	5.064	5,527	-	5.527
Contributions	2,527	17,782	20,309	8,113	53,735	61,848
Auxiliary enterprises	15,206		15,206	14,052	-	14,052
Other sources	1,157	-	1,157	1,068	57	1,125
Endowment assets appropriated for	.,		.,	1,222		1,1=4
expenditure	24,588	1,892	26,480	17,282	1.670	18,952
Net assets released from restrictions	3,300	(3,300)		3,565	(3,565)	
Total revenues, gains						
and support	70,590	16,374	86,964	67,843	51,897	119,740
Expenses						
Salaries, wages and fringe benefits	37,490		37,490	37,632		37.632
Depreciation	9,163	_	9,163	8,943	-	8,943
Utilities, plant and equipment expenses	4,144	_	4,144	4,591	<u>-</u>	4,591
Food service expenses	4,586	_	4,586	4,050	<u>-</u>	4,050
Interest expense on long-term debt	4,038	_	4,038	4,013	<u>-</u>	4,030
Student wages and awards	1,898	_	1,898	1,823	<u>-</u>	1,823
Outside services and independent	1,090	<u>-</u>	1,090	1,023	-	1,023
contractors	4,573		4,573	6,144		6,144
Student and faculty travel	1,723	_	1,723	1,723		1,723
Supplies and other	7,419	-	7,419	6,987	-	6,987
Supplies and other	1,419		7,419	0,907		0,907
Total expenses	75,034		75,034	75,906		75,906
Revenues, gains and support						
(under) over expenses	(4,444)	16,374	11,930	(8,063)	51,897	43,834
Other						
Change in fair value of interest rate swap						
agreement	(972)	-	(972)	875	-	875
Net realized and unrealized (losses) gains						
on investments, net of amounts						
appropriated for expenditure	(9,574)	14,042	4,468	(4,259)	8,803	4,544
(Decrease) increase in net assets	(14,990)	30,416	15,426	(11,447)	60,700	49,253
Net Assets, Beginning	68,053	283,987	352,040	79,500	223,287	302,787
Net Assets, Ending	\$ 53,063	\$ 314,403	\$ 367,466	\$ 68,053	\$ 283,987	\$ 352,040

Goucher College
Statements of Functional Expenses
Years Ended June 30, 2025 and 2024 (In Thousands)

	Dep	uction and artmental esearch	eneral inistration	_	tudent ervices	<u>L</u>	ibrary	uxiliary terprises	hysical Plant	 Total 2025
Salaries, wages and fringe benefits Depreciation	\$	17,289	\$ 8,718	\$	6,601	\$	720	\$ 1,152	\$ 3,010 9,163	\$ 37,490 9,163
Utilities, plant and equipment expenses		510	70		179		1	278	3,106	4,144
Food service expenses		-	-		2		· -	4,584	-	4,586
Interest expense on long-term debt		_	_		-		_	-	4,038	4,038
Student wages and awards		864	53		513		84	350	34	1,898
Outside services and independent										
contractors		513	1,231		1,563		77	754	435	4,573
Student and faculty travel		1,149	114		449		2	6	3	1,723
Supplies and other		1,226	3,268		1,601		416	498	410	7,419
Physical plant allocation		5,813	 891		1,162		1,428	 10,905	 (20,199)	
Total expenses	\$	27,364	\$ 14,345	\$	12,070	\$	2,728	\$ 18,527	\$ _	\$ 75,034

	Dep	uction and artmental esearch	ieneral inistration	_	tudent ervices	L	ibrary	uxiliary terprises	hysical Plant	Total 2024
Salaries, wages and fringe benefits	\$	17,131	\$ 8,732	\$	6,654	\$	724	\$ 1,191	\$ 3,200	\$ 37,632
Depreciation		-	-		-		-	-	8,943	8,943
Utilities, plant and equipment expenses		271	8		112		7	132	4,061	4,591
Food service expenses		-	-		-		-	4,050	-	4,050
Interest expense on long-term debt		-	-		-		-	-	4,013	4,013
Student wages and awards		707	93		531		74	414	4	1,823
Outside services and independent										
contractors		939	1,865		2,431		15	558	336	6,144
Student and faculty travel		1,043	111		548		3	2	16	1,723
Supplies and other		794	3,292		1,393		623	520	365	6,987
Physical plant allocation		6,025	 924		1,204		1,480	 11,305	 (20,938)	
Total expenses	\$	26,910	\$ 15,025	\$	12,873	\$	2,926	\$ 18,172	\$ 	\$ 75,906

Statements of Cash Flows Years Ended June 30, 2025 and 2024 (In Thousands)

		2025		2024
Cash Flows From Operating Activities				
Tuition and fees and auxiliary enterprises receipts	\$	34,142	\$	32,975
Government appropriations	Ψ	5,423	Ψ	5,228
Contributions received for operating purposes		4,237		8,020
Investment income		56		221
Other sources		1,037		631
Payments to employees and suppliers		(61,611)		(64,636)
Interest paid		(4,097)		(4,009)
Net cash used in operating activities		(20,813)		(21,570)
Cash Flows From Investing Activities				
Purchases of investments		(78,450)		(31,128)
Proceeds from sales and maturities of investments		80,525		19,313
Purchases of property and equipment		(7,695)		(2,383)
Student loan principal payments		-		42
Proceeds from termination of split-interest agreements		1,613		65
Net cash used in investing activities		(4,007)		(14,091)
Cash Flows From Financing Activities				
Proceeds from contributions restricted for long-term investment		29,329		33,817
Payments of bond principal		(257)		-
Payment of term loan		(2,800)		-
Repayment of refundable government loans		-		(101)
Net cash provided by financing activities		26,272		33,716
Net increase (decrease) in cash and cash equivalents		1,452		(1,945)
Cash and Cash Equivalents, Beginning		9,167		11,112
Cash and Cash Equivalents, Ending	\$	10,619	\$	9,167
Supplemental Noncash Disclosure				
Accounts payable and other liabilities relating to property				
and equipment purchases	\$	936	\$	51
Reconciliation of Cash and Cash Equivalents, Ending				
Cash and cash equivalents	\$	5,483	\$	3,432
Deposits with bond trustee	<u> </u>	5,136		5,735
Total cash and cash equivalents	\$	10,619	\$	9,167
-				

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

1. College and Summary of Significant Accounting Policies

(a) General

Goucher College (Goucher or the College) is a private, nonprofit, liberal arts institution of higher education located in Towson, Maryland. The College provides education and training services to approximately 1,500 students, primarily at the undergraduate level. The majority of full-time students live on campus during the academic year. The College is governed by a Board of Trustees (the Board) assembled from a diverse community of volunteers with experience in finance, business management, government and education.

(b) Basis of Presentation

Net assets, revenues and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the College are classified and reported as follows:

Without Donor Restrictions - Net assets not subject to donor-imposed restrictions. Contributions includes gifts without restrictions, including those designated by the Board to function as endowment and restricted gifts whose donor-imposed restrictions were met during the fiscal year.

With Donor Restrictions - Net assets subject to donor-imposed restrictions that will be met either by actions of the College and/or the passage of time. Included in this net asset category are gifts for which donor-imposed restrictions have not been met in the year of receipt, including gifts for buildings and equipment not yet placed into service; split-interest receivables; pledges; and investment returns of donor-restricted endowment funds.

Also included in this category are net assets subject to donor-imposed restrictions that they be maintained permanently by the College, including gifts and pledges wherein donors stipulate that the corpus of the gift be held in perpetuity (primarily gifts for endowment and providing loans to students) and that only the income be made available for operations. Other items in this net asset category include split-interest receivables for which the ultimate purpose of the proceeds is permanently restricted.

Revenues are reported as increases in net assets without donor restrictions unless the use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations or by law. Expirations of restrictions recognized on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications from net assets with donor restrictions to net assets without donor restrictions. Contributions with restrictions met in the same reporting period are recorded in the net assets without donor restrictions class. Restrictions on gifts to acquire long-lived assets are considered met in the period in which the assets are placed in service. Clarifications of donor intentions are presented as reclassifications between the applicable classes of net assets in the year known.

The College presents the change in the fair value of the interest rate swap agreement and net realized and unrealized gains (losses) on investments of the endowment (net of amounts appropriated for expenditure) in the other category on the statements of activities.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

(c) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and judgments that affect the reported amounts of assets, liabilities and disclosures of contingencies at the date of the financial statements and revenues and expenses recognized during the reporting period. Significant items subject to such estimates and judgments include actuarial assumptions related to annuities, fair values of investments, interest rate swap valuation, functional allocation of expenses and valuation allowances for receivables. Actual results could differ from those estimates.

(d) Cash and Cash Equivalents

Cash includes all cash and highly liquid financial instruments with original maturities of three months or less, except for those held for long-term investment. Certain cash held by the College is restricted for the Federal Perkins Loan Fund.

(e) Accounts and Loans Receivable, Net

Accounts and loans receivable, net consist primarily of interest-bearing loans due under the Perkins Loan program, student accounts receivable and grants receivable from the federal, state and local government programs. Accounts and loans receivable are reported at the net amount expected to be collected. Grants receivable represent nonreciprocal conditional contributions for which related conditions have been satisfied.

(f) Contributions

Contributions received, including unconditional promises to give, are recognized as revenues in the appropriate category of net assets in the period received. Unconditional promises to give are recognized initially at fair value giving consideration to anticipated future cash receipts and discounting such amounts at a risk-adjusted rate. Amortization of the discount is recorded as contributions revenue. Conditional promises to give are not recognized until the conditions on which they depend are substantially met.

(g) Allowance for Credit Losses

The College recognizes an allowance for credit losses for its receivables arising from reciprocal transactions to present the net amount expected to be collected as of the statements of financial position date. Such allowance is based on the credit losses expected to arise over the life of the asset which includes consideration of past events and historical loss experience, current events and also future events. The College pools these receivables based on similar risk characteristics in estimating expected credit losses. In situations where a receivable does not share the same risk characteristics with other receivables, the College measures those receivables individually. Receivables are written off when the College determines that such receivables are deemed uncollectible.

The College utilizes the loss rate method in determining its lifetime expected credit losses on accounts receivable. In determining its loss rates, the College evaluates information related to its historical losses, adjusted for current conditions and further adjusted for the period of time that can be reasonably forecasted. Qualitative and quantitative adjustments related to current conditions and the reasonable and supportable forecast period consider all the following: past due receivables, payor type, customer creditworthiness, and the effect of other external forces, such as economic conditions and legal and regulatory requirements, on the level of estimated credit losses in the existing receivables.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

(h) Allowance for Doubtful Accounts

The College also recognizes an allowance for doubtful accounts for receivables arising from nonreciprocal revenue. Management specifically analyzes historical bad debts, ability and intent to pay, current funding trends and changes in payment terms and rates when evaluating the adequacy of the allowance for doubtful accounts.

(i) Deposits With Bond Trustee

Deposits with bond trustee consist of debt service funds. These funds are invested primarily in short-term, highly liquid securities and will be used for payment of debt service and to fund costs associated with capital improvement projects.

(j) Investments

Investments are stated at fair value, which is generally determined based on quoted or published market prices. Investments in certain common collective trust funds, limited partnership interests and hedge funds (collectively, alternative investments) are stated at estimated fair value based upon the funds' net asset value (NAV) or their equivalents as a practical expedient, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. As of June 30, 2025 and 2024, the College had no plans or intentions to sell investments at amounts different from NAV. The estimated fair values are reported by the general partners or fund managers and are reviewed and evaluated by the College. These estimated fair values may differ from the values that would have been used had a ready market existed for these investments and the differences could be significant. Investment transactions are accounted for on a trade date basis. Realized gains and losses on sales of securities are determined using the average cost method.

Investments are exposed to certain risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, changes in the value of investment securities could occur in the near term and these changes could materially affect the amounts reported in the accompanying financial statements.

(k) Split-Interest Agreements

Split-interest agreements consist of irrevocable charitable remainder trusts and perpetual trusts held by others. At the dates these trusts are established, split-interest agreements and contributions revenue is recognized at the present value of the estimated future benefits to be received. The split-interest agreements are adjusted during the term of the trusts for changes in the value of assets and other changes in the estimates of future benefits, and such changes are recognized as net realized and unrealized gains (losses) on investments in the statements of activities.

The College is also trustee of certain assets under split-interest agreements, which provide for payments to the donors or their beneficiaries of income earned on related investments or specified annuity amounts. Assets held under these agreements are included in investments. Contributions revenue is recognized at the dates of the agreements, after providing for the present value of future annuity payments. The change in value of split-interest agreements is included in net realized and unrealized gains (losses) on investments in the statements of activities.

As of June 30, 2025, the College had \$981 of gift annuity liabilities recorded in payables under split-interest agreements and \$1,728 of corresponding investments that have been separately invested, as required by the State of Maryland. As of June 30, 2024, the College had \$1,281 of gift annuity liabilities recorded in payables under split-interest agreements and \$1,895 of corresponding investments that have been separately invested, as required by the State of Maryland.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

(I) Investment in Plant Assets

Investment in plant assets is stated at cost if purchased or at estimated fair value at the date of gift, if donated. To be eligible for capitalization as an investment in plant asset, an individual asset must be greater than \$5 or a project (i.e. renovation, building improvement, campus wide improvement, outfitting a new building with furniture) must be greater than \$25 in aggregate. Depreciation of the College's plant assets is computed using the straight-line method over 40 years for buildings; 20 years for land and building improvements; and 5 to 20 years for computer equipment, furniture, other equipment and library books. Repairs and maintenance costs are expensed as incurred.

(m) Tuition, Student Financial Aid Programs and Auxiliary Revenues

Tuition and fees, net of student aid, and auxiliary revenues are summarized as follows for the years ended June 30, 2025 and 2024.

				20	25		
	Unde	rgraduate	Gr	aduate		Other	Total
Tuition and fees, net of student aid Auxiliary enterprises	\$	14,077 13,675	\$	4,671 98	\$	- 1,433	\$ 18,748 15,206
				20	24		
	Unde	rgraduate	Gr	aduate		Other	Total
Tuition and fees, net of student aid Auxiliary enterprises	\$	13,922 13,021	\$	4,313 19	\$	1 1,012	\$ 18,236 14,052

Tuition revenue is recognized over time in the fiscal year in which the academic programs are delivered, i.e. when the performance obligation is satisfied. Room and board and other ancillary services revenue are recognized as auxiliary enterprise revenue when the related service is performed. In addition, withdrawals that occur during the first five weeks of the undergraduate academic term or through 60% of the graduate term may receive a full or partial refund in accordance with the College's refund policy. Historically, refunds have been approximately 0.5% of the total amount billed.

Payments for tuition are due approximately three weeks prior to the start of the academic term, although the College has agreements with several local county school systems which allows for payment for their employees' graduate tuition at the completion of the term. Generally, the College's performance obligations are satisfied equally over the academic term. The College applies the practical expedient as allowed for within the accounting standards, and therefore, does not disclose information about remaining performance obligations that have original expected durations of one year or less. All remaining performance obligations will be satisfied in connection with the completion of the 2025-2026 academic year. The College determines the transaction price based on standard charges for goods and services provided approved by the Board reduced by discounts provided relating to institutional scholarships in accordance with the College's policies. Cash payments received in advance of services are deferred.

Summer graduate tuition revenue has been prorated equitably over the related term. Tuition revenue includes revenue related to approximately four weeks of classes that elapsed as of June 30, 2025. The remainder has been included in deferred revenues. Deferred revenues also include payments received for tuition or room and board prior to the start of the fall academic term (see Note 7).

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

The College provides financial aid to eligible students, generally in a "package" that includes loans, compensation under work-study programs and/or grant and scholarship awards. The loans are provided primarily through programs of the United States government (including direct and guaranteed loan programs) under which the College is responsible only for certain administrative duties. The grants and scholarships include awards provided through gifts and grants from private donors or from income earned on endowment funds restricted for student aid, as well as general funds scholarship awards. Grant and scholarship awards are netted against tuition and fees revenue.

Funds provided by the United States government under the Federal Perkins Loan Program are loaned to qualified students and may be reloaned after collection. Such funds are ultimately refundable to the government. The Extension Act amended Section 461 of the Higher Education Act to end the College's authority to make new Perkins Loans after June 30, 2018. The College assigned \$18 and \$226 of Perkins Loans to the Department of Education (DOE) during 2025 and 2024, respectively. The College is not required to assign the remaining outstanding Perkins Loans to the Department of Education or liquidate their Perkins Loan Revolving Funds due to the wind-down of the Perkins Loan Program, however, the College may choose to liquidate at any time in the future. As of June 30, 2025, the College continues to service the Perkins Loan Program. Approximately 14% of tuition and room and board revenues in 2025 and 2024 were funded by federal student financial aid programs (including loan, grant and work-study programs).

(n) Title IV Requirements

The College participates in student financial assistance programs (Title IV) administered by the United States DOE for the payment of student tuition. Substantial portions of the College's revenue are dependent upon the continued participation in the Title IV programs.

Institutions participating in Title IV programs are required to demonstrate financial responsibility. Financial responsibility is determined through the calculation of a composite score based upon certain financial ratios as defined in regulations. Institutions receiving a composite score of 1.5 or greater are considered fully financially responsible. Institutions receiving a composite score between 1.0 and 1.4 are subject to additional monitoring and institutions receiving a score below 1.0 are required to submit financial guarantees in order to continue participation. The College's composite score is expected to exceed 1.5 in 2025 and 2024.

(o) Tax Status

The College is qualified as a not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code, as amended. Accordingly, the College is not subject to income taxes except to the extent it has taxable income from activities that are not related to its exempt purpose. No provision for income taxes was required for 2025 or 2024.

Management has analyzed the tax positions taken by the College and has concluded that as of June 30, 2025 and 2024, there are no uncertain positions taken or expected to be taken that would require recognition or disclosure in the accompanying financial statements. The College is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax period in progress.

(p) Deferred Bond Costs and Unamortized Premium

Costs incurred in connection with debt financing and bond premiums are deferred and are amortized over the period the obligation is outstanding using the straight-line method which approximates the effective interest rate method.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

(q) Derivative Instruments

The College makes use of an interest rate swap agreement to manage interest rate risk associated with variable rate debt. Under the interest rate swap agreement, the College and the counterparty agree to exchange the difference between fixed rate and variable rate interest amounts calculated by reference to specified notional principal amounts during the agreement period. Notional principal amounts are used to express the volume of these transactions, but the cash requirements and amounts subject to credit risk are substantially less. Amounts receivable or payable under the swap agreement are accounted for as adjustments to interest expense on the related debt. The fair value of the swap is presented as an asset or liability on the statements of financial position. The change in the fair value of the swap is recognized in the other section of the statements of activities.

Parties to interest rate exchange agreements are subject to market risk for changes in interest rates and risk of credit loss in the event of nonperformance by the counterparty. The agreements include a cross-default provision should the counterparty commit an act of default under certain circumstances.

(r) Leases

Lessees are required to recognize the assets and liabilities that arise from leases on the statements of financial position. At lease inception, leases are classified as either finance leases or operating leases with the associated right-of-use asset and lease liability measured at the net present value of future lease payments. Expenses for finance leases are comprised of the amortization of the right-of-use asset and interest expense recognized based on the effective interest method. The College records its finance leases within investment in plant assets on the statements of financial position.

(s) Financial Instruments and Credit Risk

The College manages deposit concentration risk by placing cash and cash equivalents with financial institutions believed by management to be credit worthy. At times, amounts on deposit may exceed insured limits. To date, the College has not experienced any significant losses on these accounts. Credit risk associated with accounts receivable and contributions receivable is considered limited due to high historical collection rates and because substantial portions of the receivables are due from governmental agencies, and Board members and other donors committed to the mission of the College. Investments are made by diversified investment managers whose performance is monitored by management, the College's investment advisors and the Investment Committee of the Board. Although the fair value of investments are subject to fluctuation on a year-to-year basis, management and the Investment Committee believe the investment policies and guidelines are prudent for the long-term health of the College.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

2. Accounts and Loans Receivable, Net

Accounts and loans receivable, net are summarized as follows as of June 30:

	 2025	 2024
Amounts receivable from federal, state and local governments Amounts receivable from students Other	\$ 1,166 1,337 100	\$ 1,312 1,365 29
Total accounts and loans receivable, gross	2,603	2,706
Less allowance for credit losses	 373	 278
Total accounts and loans receivable, net	\$ 2,230	\$ 2,428

3. Contributions Receivable, Net

Contributions receivable, net are summarized as follows as of June 30:

	 2025	2024
Unconditional promises expected to be collected in: Less than one year One year to five years Thereafter	\$ 4,658 5,091 100	\$ 1,421 2,193 154
	9,849	3,768
Less allowance for uncollectable pledges Less unamortized discount	423	222
(interest rates ranging from 0.18% to 5.09%)	 672	 310
Total contributions receivable, net	\$ 8,754	\$ 3,236

As of June 30, 2025 and 2024, 78% and 67% of contributions receivable, respectively, was due from five donors. 72% and 90%, respectively, of contributions revenue for 2025 and 2024 was received from five donors.

For the years ended June 30, 2025 and 2024, the College had \$5,145 and \$10,000, respectively, of pledges and grants for which conditions were not yet satisfied, and therefore, no revenue or receivable was recorded in the financial statements.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

4. Fair Value Measurements

The fair value of the College's financial instruments is determined based on the amount that would be received if an asset were sold or paid to transfer a liability in an orderly transaction between market participants at the measurement date assuming the transaction occurs in the asset's principal (or most advantageous) market. Those fair value measurements maximize the use of observable inputs.

The three levels of the fair value hierarchy are as follows:

Level 1 - Unadjusted quoted or published prices for identical assets or liabilities in active markets that the College has the ability to access.

Level 2 - Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Investments: The fair value of U.S. Treasury fixed income securities, mutual funds and exchange-traded funds and certain common collective trust funds are determined using quoted or published market prices at the reporting date multiplied by the quantity on hand. The carrying amount of cash and short-term investments approximates the fair value because of the short maturity of these investments and are considered Level 1 inputs. Corporate fixed income securities are valued using matrix pricing which relies on various benchmarks to determine fair value and are considered Level 2 inputs. The fair value of the College's alternative investments are reported at the NAV reported by the fund managers or general partners, which is used as a practical expedient to estimate the fair value of the College's interest therein. These investments are not included in a level within the fair value hierarchy.

Split-interest agreements: The fair value is determined as the present value of future cash flows discounted at an interest rate that reflects the risks inherent in those cash flows (5.0% or 4.8% at June 30, 2025 and 2024, respectively). For remainder trusts, cash flows are based on the contractual payout rates of the agreements over a time period determined based on the current age of the annuitants and the 2012 Individual Annuity Reserve (IAR) mortality tables at June 30, 2025 and 2024, respectively. These are considered Level 3 inputs as they reflect the College's own assumptions (see Note 1(k)).

Interest rate swap: The fair value is determined using pricing models developed based on the contractual terms of the swap (Note 8), the current Secured Overnight Financing Rate (SOFR) swap rate and other observable market data. The value is adjusted to reflect nonperformance risk of the counterparty or the College and uses Level 2 inputs.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

The following table presents assets and liabilities, which are measured on a recurring basis at fair value, as of June 30:

			2025		
	Total	Level 1	Level 2	 Level 3	NAV (1)
Financial assets: Investments: Cash and short-term					
investments	\$ 1,959	\$ 1,959	\$ 	\$ 	\$
Fixed income securities:					
U.S. Treasuries Corporate	22,150 16,179	22,150	- 16,179	-	-
Corporate	 10,179	 	 10,179	 	
Total fixed income	 38,329	 22,150	 16,179	 	
Mutual funds and exchange- traded funds:					
Developed markets equities	32,624	32,624	-	-	-
Fixed income	3,937	3,937	-	-	-
Emerging markets equities	 54_	 54_	 	 	
Total mutual funds and exchange-					
traded funds	 36,615	 36,615	 	 	
Common collective trusts	110,386	13,957	-	-	96,429
Hedge funds	41,317	-	-	-	41,317
Limited partnership interests	 69,454	 	 	 	 69,454
Total investments	\$ 298,060	\$ 74,681	\$ 16,179	\$ 	\$ 207,200
Other assets:					
Split-interest agreements	\$ 11,729	\$ -	\$ -	\$ 11,729	\$ -
Interest rate swap agreement	2,368	-	2,368	-	-

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

			2024		
	Total	 Level 1	 Level 2	 Level 3	 NAV (1)
Financial assets: Investments: Cash and short-term					
investments	\$ 29,872	\$ 29,872	\$ 	\$ 	\$
Fixed income securities: U.S. Treasuries Corporate	 19,114 12,881	 19,114 -	 - 12,881	 - -	 - -
Total fixed income	 31,995	 19,114	12,881	 	
Mutual funds: Developed markets equities Fixed income Multi-asset Emerging markets equities	 26,561 115 2,403 56	 26,561 115 2,403 56	 - - - -	 - - - -	 - - - -
Total mutual funds	 29,135	 29,135	 	 	 <u>-</u> _
Common collective trusts Hedge funds Limited partnership interests	97,387 27,125 56,213	24,938 - -	 - - -	- - -	72,449 27,125 56,213
Total investments	\$ 271,727	\$ 103,059	\$ 12,881	\$ 	\$ 155,787
Other assets: Split-interest agreements Interest rate swap agreement	\$ 29,758 3,340	\$ - -	\$ - 3,340	\$ 29,758	\$ - -

⁽¹⁾ These investments are measured at fair value using the NAV per share (or its equivalent) as a practical expedient and are not classified within the fair value hierarchy. The fair value amounts presented in this table are included to permit reconciliation of the fair value hierarchy table to amounts presented in the statements of financial position.

5. Investments and Investment Return

Investments, which are presented by investment class in Note 4, are professionally managed by outside investment organizations subject to direction and oversight by a committee of the Board. The Board has established investment policies and guidelines that cover asset allocation and performance objectives and impose various restrictions and limitations on the managers. These restrictions and limitations are specific to each asset classification and cover concentrations of market risk (at both the individual issuer and industry group levels), credit quality of fixed income and short-term investments and various other matters.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

The table below summarizes investments for which NAV has been used to estimate fair value as a practical expedient, as well as the investee strategies, redemptions and unfunded commitments related to such investments at June 30:

	 Fair	Value		Unfunded C	ommi	tments	Redemption Frequency (if currently	Redemption Notice
	2025		2024	 2025		2024	eligible)	Period
Common collective trust funds (a)	\$ 96,429	\$	72,449	\$ N/A	\$	N/A	Monthly	1 - 30 days
Hedge funds:							·	•
							Monthly and	
Long and short (b)	15,104		13,128	N/A		N/A	Quarterly	45 - 60 days
Absolute return (c)	14,804		8,046	N/A		N/A	Quarterly	65 days
Multi-strategy (d)	1,525		-	3,500		N/A	5% Quarterly	90 days
Multi-strategy (e)	5,347		-	N/A		N/A	12.5% Quarterly	65 days
Carbon allowance (f)	4,537		5,951	N/A		N/A	Quarterly	90 days
Limited partnership								
interests:								
							Quarterly after	
Global equity (g)	5,335		-	-		-	12/31/26	90 days
U.S. equity (h)	5,651		-	403		-	N/A	N/A
Private equity (i)	1,810		799	4,783		692	N/A	N/A
Venture capital (j)	49,532		47,856	9,047		10,657	N/A	N/A
Private real estate and								
resources (k)	 7,126		7,558	 2,503		2,842	N/A	N/A
Total	\$ 207,200	\$	155,787	\$ 20,236	\$	14,191		

- (a) Investments in common collective trust funds that seek capital appreciation by investing in a variety of domestic or foreign equity instruments with small and large market capitalizations, fixed income securities, and a variety of commodity contracts. Redemptions are made at NAV.
- (b) Investments in two hedge funds that seeks capital appreciation by investing in long-short strategies. One investment is a fund of funds whereby the underlying funds utilize aggressive investment strategies to hedge and/or enhance return, including short sales, put and call options, futures, and margin borrowing. The second hedge fund invests primarily in U.S. and non-U.S. equity securities publicly traded on U.S. exchanges, based on a quantitative, long-biased investment strategy.
- (c) An investment in two absolute return hedge funds. One investment seeks capital appreciation by investing in event-driven distressed equity securities (both long and short), debt securities, and derivative products. The second investment seeks to achieve absolute returns through a systematic, multi-strategy product focused on liquid markets across various asset classes.
- (d) An investment in a hedge fund that seeks capital appreciation utilizing a muti-strategy approach, with four core strategies in fundamental equity, quantitative strategies, equity arbitrage, and fixed income and commodities.
- (e) An investment in a hedge fund that seeks capital appreciation utilizing a muti-strategy platform invested across long/short equity, macro, commodities, equities, arbitrage, systematic and growth equity strategies.
- (f) An investment in a hedge fund that opportunistically invests in California Carbon Allowances under California Cap-and-Trade program through the purchase of both futures and physical credits. The market is designed to incentivize emission reductions in high emissions industries.
- (g) Investment in a global equity fund that invests in a concentrated portfolio of 15-20 quality, publicly-traded businesses, with focus on long-term compounding returns. Portfolio companies tend to be with industrials, consumers and information technology.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

- (h) Investment in equity funds that invest primarily in U.S. public companies, with the life of the funds, as of June 30, 2025, of 8-9 years. One fund invests in growth-oriented exposure via public and private small/mid-cap companies. Two other funds invest principally in publicly-traded and mezzanine stage companies in healthcare life sciences and related industries. Distributions are made to investors through the liquidation of the underlying assets.
- (i) Investments in private equity funds that invest in U.S. growth companies in various industries that have reached the end of their contractual life but are expected to continue until all assets are liquidated. Distributions are made to investors through the liquidation of the underlying assets.
- (j) Investments in venture capital funds that invest in diversified growth companies in various industries that principally operate within the U.S., with the life of the funds, as of June 30, 2025, varying from 1 through 12 years. Several funds have reached the end of their contractual life but are expected to continue until all assets are liquidated. Distributions are made to investors through the liquidation of the underlying assets.
- (k) Investments in private real estate and resource funds that invest in private real estate and natural resource partnerships that hold principally domestic real estate and energy related investments, with the life of the funds, as of June 30, 2025, varying from 3 through 8 years. Several funds have reached the end of their contractual life but are expected to continue until all assets are liquidated. Distributions are made to investors through the liquidation of the underlying assets.

Investment return, net of fees is included in the following sections within the statements of activities as follows as of June 30:

		2025	2024		
Other sources	\$	400	\$	39	
Endowment assets appropriated for expenditure Net realized and unrealized (losses) gains on investments,		26,480		18,952	
net of amounts appropriated for expenditure		4,468		4,544	
Total investment return, net	\$	31,348	\$	23,535	

Consistent with its investment policies and guidelines, the College invests in a variety of strategies with varying degrees of liquidity, including daily, monthly, quarterly and illiquid investments. As of June 30, 2025, the majority of the College's portfolio was redeemable either on a daily or monthly basis, and investments aggregating \$95,698 were illiquid or redeemable on a quarterly basis.

6. Investment in Plant Assets, Net

Investment in plant assets, net is summarized as follows as of June 30:

	2025			2024		
Land and improvements Buildings Furniture, equipment and library books Construction in progress		14,780 261,750 34,323 10,628	\$	14,780 261,585 33,858 3,503		
Total investment in plant assets, gross		321,481		313,726		
Less accumulated depreciation		166,436		158,285		
Total investment in plant assets, net	\$	155,045	\$	155,441		

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

Leases

The College has entered into the following lease arrangements:

Finance leases: The College leases a variety of equipment and records the right-of-use asset of approximately \$394 and \$473 in investment in plant assets, net and lease liability of approximately \$395 and \$487, net in other liabilities on the statements of financial position as of June 30, 2025 and 2024, respectively. These equipment leases have terms ranging from three to five years with expiration dates through 2029.

Short-term leases: Leases with an initial term of 12 months or less are not recorded on the statements of financial position and expenses for these leases are recognized on a straight-line basis over the lease term as an operating expense.

The College makes certain assumption and judgements in determining the discount rate, as most leases do not provide an implicit rate. The College uses a risk free discount rate based on information available at the commencement date in determining the present value of lease payments.

7. Deferred Revenues and Deposits

Changes in deferred revenues and deposits are as follows for the years ended June 30:

	 ollment posits	Tui	ummer Term Tuition and Housing				Fall Term Tuition and Housing		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Tuition and		Conditional Contributions and Grants		Other		Total
Balance, July 1, 2023	\$ 78	\$	842	\$	994	\$	106	\$	280	\$	2,300																												
Revenue recognized Payments or bills for future performance	(78)		(842)		(994)		(86)		(116)		(2,116)																												
obligations	 90		727		1,044		331		120		2,312																												
Balance, June 30, 2024	90		727		1,044		351		284		2,496																												
Revenue recognized Payments or bills for future performance	(90)		(727)		(1,044)		(62)		(83)		(2,006)																												
obligations	 73		631		1,110				659		2,473																												
Balance, June 30, 2025	\$ 73	\$	631	\$	1,110	\$	289	\$	860	\$	2,963																												

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

8. Long-Term Debt, Net

Long-term debt is summarized as follows as of June 30:

		2025	2024		
Maryland Health and Higher Educational Facilities Authority (MHHEFA) Series 2017A Revenue Bonds MHHEFA Series 2022 Revenue Bonds Term Loan		55,705 48,597 -	\$	55,705 48,854 2,800	
Total long-term debt, gross		104,302		107,359	
Unamortized premium Unamortized deferred bond costs		2,404 (843)		2,490 (904)	
Total long-term debt, net	\$	105,863	\$	108,945	

On June 21, 2017, MHHEFA Series 2017A Revenue Bonds were issued to refinance the College's MHHEFA Series 2012B and 2012C Revenue Bonds. Series 2017A Revenue Bonds bear interest, payable semiannually, at fixed rates ranging from 3.0% to 5.0%. Serial bonds aggregating \$21,335 are due in annual installments ranging from \$2,535 to \$4,975 beginning July 1, 2034 through July 1, 2038. Term bonds of \$34,370 are due on July 1, 2044.

On August 11, 2022, MHHEFA Series 2022 Revenue Bonds of \$48,854 were issued to refinance the College's MHHEFA Series 2012A and 2017B Revenue Bonds and an additional \$8,487 to fund a portion of capital projects and an enterprise resource system implementation on campus. Series 2022 Revenue Bonds bear interest, payable monthly, at a variable rate equal to 83% of one-month SOFR plus 1.0% (4.42% at June 30, 2025). Principal repayments, ranging from \$0 to \$355 are due monthly beginning July 1, 2024 through August 1, 2042, at which the remaining principal of \$13,399 will be due.

On August 11, 2022, Goucher College entered into a term loan with a regional bank for \$2,800 to reimburse itself for costs incurred to terminate the interest rate swap and other financing costs. This loan was interest only for 34 months at a variable rate equal to one-month SOFR plus 1.55% (6.88% at June 30, 2024) and was repaid on June 1, 2025.

On August 11, 2022, Goucher College entered into a line of credit agreement with a regional bank for up to \$5,000 and interest rate at one-month SOFR plus 1.55% (5.87% at June 30, 2025). There was no balance outstanding as of June 30, 2025.

The 2017A and 2022 Revenue Bonds are secured by a pledge of certain revenues of the College and are secured ratably and equally with its obligation under an interest rate swap agreement.

Under the terms of the bond agreements, the College is required to comply with certain financial covenants.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

Maturities of long-term debt are as follows:

Years ending June 30:	
2026	\$ 3,226
2027	3,333
2028	3,440
2029	3,558
2030	3,676
Thereafter	 87,069
Total	\$ 104,302

Interest Rate Swap Agreements

On July 1, 2022, the College entered into an interest rate swap agreement with a regional bank. The interest rate swap agreement is used to manage the College's interest rate risk on its variable rate debt. The agreement is effective beginning September 1, 2022 and extends through June 1, 2042 and provides for the College to pay a fixed rate of 2.357% and receive a variable rate of 83% of one-month SOFR (3.59% at June 30, 2025), based on an initial notional amount of \$52,227. The notional amount will decrease through 2042. As of June 30, 2025 and 2024, the fair value of the interest rate swap agreement was an asset of \$2,368 and \$3,340, respectively.

9. Retirement Plans

Retirement benefits are provided for eligible faculty and administrative employees by a contributory purchase plan, offering the opportunity for investment in a variety of annuity contracts and mutual funds. All participants have a fully vested interest in the contributions made by them or on their behalf, and the College has no obligation under the plan other than its monthly contributions.

The College also has a contributory defined contribution plan for all eligible employees not covered by the plan described above. All participants are immediately vested in their contributions. Participants are not vested in employer matching contributions and the related earnings until three years of service have been completed.

The College's contributions to both plans were \$745 in 2025 and \$1,071 in 2024.

The College also maintains a deferred compensation plan for certain executives.

10. Net Assets

Net assets without donor restrictions consist of the following as of June 30:

	 2025	2024		
Without donor restrictions:				
Undesignated	\$ 34,446	\$	39,492	
Funds designated as endowment	 18,617		28,561	
Total	\$ 53,063	\$	68,053	

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

Net assets with donor restrictions consist of the following as of June 30:

	 2025	 2024
With donor restrictions:		
Endowment	\$ 281,477	\$ 264,089
Split-interest agreements	5,847	6,361
Capital projects	20,297	6,892
Contributions and income designated for specific purposes	5,447	5,298
Student loan funds	 1,335	1,347
Total	\$ 314,403	\$ 283,987

11. Endowment

The College's endowment consists of approximately 700 individual funds established for a variety of purposes, including both donor-restricted endowment funds, including externally managed perpetual trusts, and funds designated by the Board to function as endowments. Net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as allowing, subject to individual donor intent as expressed in a gift instrument, the Board to appropriate for expenditure or accumulate as much of an endowment fund as it determines is prudent for the uses. benefits, purposes and duration for which the fund is established. The College classifies endowment net assets with donor restrictions into two categories: historic cost and accumulated gains (losses). The historic cost category includes (a) an amount equal to the historical dollar value of all donor-restricted endowment funds, (b) the original value of subsequent gifts to a donor-restricted endowment fund and (c) accumulations to the donor-restricted endowment made in accordance with the directions of the applicable donor gift instrument at the time the accumulation is added to the fund. Accumulated gains (losses) include the change in value from historical cost net of amounts appropriated for expenditure by the Board. In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds; the duration and preservation of the fund; the purposes of the College and the donor-restricted endowment fund; general economic conditions; the possible effect of inflation and deflation; the expected total return from income and the appreciation of investment; the other resources of the College; and the investment policies of the College.

Endowment net assets consist of the following as of June 30:

						2025							
				Wi	With Donor Restrictions								
	Without Donor Restrictions		Historical Cost		Accumulated Gains (Losses)		Total		E	Total Indowment 2025			
Board-designated net assets Donor-restricted net assets: Perpetual trusts managed	\$	18,617	\$	-	\$	-	\$	-	\$	18,617			
by others Other funds		- -		2,758 149,043		- 129,676		2,758 278,719		2,758 278,719			
Total endowment net assets	\$	18,617	\$	151,801	\$	129,676	\$	281,477	\$	300,094			

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

					2024				
			Wi	th Do	nor Restricti	ons			
	Vithout Donor strictions	Historical Cost			cumulated Gains Losses)		Total	Total Endowment 2024	
Board-designated net assets Donor-restricted net assets:	\$ 28,561	\$	-	\$	-	\$	-	\$	28,561
Funds with deficiencies Perpetual trusts managed	-		1,257		(10)		1,247		1,247
by others	-		2,628		-		2,628		2,628
Other funds	 -		143,885		116,329		260,214		260,214
Total endowment net assets	\$ 28,561	\$	147,770	\$	116,319	\$	264,089	\$	292,650

Changes in endowment net assets for the years ended June 30, 2025 and 2024 are as follows:

	ı	Vithout Donor strictions	With Donor strictions	 Total
Endowment net assets, July 1, 2023	\$	33,031	\$ 206,739	\$ 239,770
Investment return, net Contributions Appropriation of endowment assets		2,582	19,926 48,917	22,508 48,917
for expenditure Transfers		(7,052)	 (11,900) 407	 (18,952) 407
Endowment net assets, June 30, 2024		28,561	264,089	292,650
Investment return, net Contributions Appropriation of endowment assets		2,133 -	27,858 3,895	29,991 3,895
for expenditure Transfers		(12,077)	(14,403) 38	 (26,480) 38
Endowment net assets, June 30, 2025	\$	18,617	\$ 281,477	\$ 300,094

From time to time, certain donor-restricted endowment funds may have fair value less than the amount required to be maintained by donors or by law. At June 30, 2025, there were no funds with deficiencies. At June 30, 2024, there were 6 funds with deficiencies with an original cost of \$1,257 and current market value of \$1,247. The Board prohibits spending from individual endowment funds with market values below 90% of the historical cost.

The College has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to earn a 5% average annual compounded total return in excess of inflation, as measured by the Consumer Price Index (CPI), over a long-term time horizon of at least ten years. Actual returns in any given year may vary from this amount.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation that places emphasis on investments in equities, bonds and absolute return strategies in a ratio to achieve its long-term return objectives within prudent risk constraints.

As a general rule, the Board believes that a long-term spending rate of 5% of the College's endowment is appropriate. The actual spending rate in any given year may vary from the 5% target rate established by the Board depending on the financial needs of the College. The Board prohibits spending from individual endowment funds with market values below 90% of historical dollar value. In establishing these policies, the College considered the expected return on its endowment.

Accordingly, the College anticipates the current spending policy will allow its endowment to maintain its real value by appreciating through investment returns at a rate equal to planned payouts. Additional spending capacity will be provided through new gifts and any excess investment return.

12. Functional Expenses

Costs related to the operation and maintenance of physical plant, including depreciation of plant assets and interest on related debt, are allocated to program and supporting activities based upon square footage and usage of facilities. Certain costs related to the administration and maintenance of the centralized information technology and telecommunications networks, such as salaries, maintenance contracts and telecom agreements, are allocated half to the general administration category and a quarter to both the instruction and departmental research and auxiliary enterprises categories. Total fundraising expenses, which are included in the general administration category, were approximately \$2,622 and \$2,781 in 2025 and 2024, respectively.

13. Commitments and Contingencies

Amounts received and expended by the College under various federal and state programs are subject to audit by governmental agencies. In the opinion of management, audit adjustments, if any, will not have a significant effect on the financial position of the College.

The College is a party to various litigation and other claims in the ordinary course of business. In the opinion of management, appropriate provision has been made for possible losses and the ultimate resolution of these matters will not have a significant effect on the financial position of the College.

The College owns several buildings constructed prior to the passage of the Clean Air Act that may contain encapsulated asbestos material. Current law requires that this asbestos be removed in an environmentally safe manner prior to demolition or renovation of the buildings. The College has recognized an asset retirement obligation of \$2,198 and \$2,099 for the years ended June 30, 2025 and 2024, respectively, which is included in other liabilities on the statements of financial position.

The College entered into construction and management contracts with third parties, in the amount of \$39,523, for the construction of a state-of-the-art science and innovation center on campus. At June 30, 2025, \$34,471 of such contract commitments had not yet been incurred. These construction costs will be funded by a variety of resources, including \$4,013 of bond proceeds from the MHHEFA Series 2022 Revenue Bonds included in deposits with bond trustee at June 30, 2025, \$4,000 capital grant from the State of Maryland, approximately \$30,000 from fundraising, of which \$10,451 has been collected and \$8,834 is included in contributions receivable, net as of June 30, 2025, and from payments on two Lease, Development and Operating Agreements described in Notes 13 and 16.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

On October 24, 2023, the College entered into a Lease, Development and Operating Agreement with General German Aged People's Home of Baltimore d/b/a Edenwald Senior Living (Edenwald), a related party. The agreement provides for the ground lease of approximately 3 acres of land to Edenwald for a senior living facility. There are certain conditions to commencement of the lease term which include, but are not limited to, obtaining governmental authorizations and financing. The term concludes 99 years after construction is substantially complete. In exchange for the use of the land, Edenwald will provide \$7,500 over the next two years, upon meeting certain milestones through to the commencement of construction. In addition, Edenwald will also pay to the College a development fee of \$200 and \$400 to share the cost of certain required improvements. The agreement includes market resets after year 33 and year 66 which provide for additional rent based on land value above a 2.5% CPI growth, subject to a minimum guaranteed increase of 3.25% and a maximum of 3.75%.

14. Liquidity and Availability

Financial assets available within one year of the statements of financial position date for general expenditure such as operating expenses and scheduled principal payments are as follows at June 30:

	 2025	2024		
Cash and cash equivalents	\$ 5,454	\$	3,390	
Accounts and loans receivable, net	2,230		2,053	
Contributions receivable, net	281		184	
Deposits with bond trustee	1,122		1,122	
Investments, operating	23		368	
Investments, funds designated as endowment available				
for short-term operating use	5,000		5,000	
Investments, endowment appropriations	21,540		26,054	
Split-interest agreements	 121		1,221	
Total	\$ 35,771	\$	39,392	

The College's endowment funds consist of donor-restricted endowments and funds designated by the Board to function as endowments. Income from donor-restricted endowments is restricted for various purposes, including general use or for activities that occur as part of the normal operations of the College. The College had board-designated endowment funds of \$18,617 and \$28,561 at June 30, 2025 and 2024, respectively, that can be available for general use or operating activities upon Board approval. Income from donor-restricted endowments that is available for general use or operating activities at June 30, 2025 and 2024 is \$81,165 and \$72,875, respectively, subject to annual spending limits described in Note 11.

The Board appropriated \$5,000 for use in the next fiscal year in support of operating expenses. In addition, the Board authorizes up to \$5,000 of board-designated endowment as available for short-term borrowing in support of operating activities, if needed. Although the College does not intend to spend from the board-designated endowment or the donor-restricted endowment other than amounts appropriated as part of our Board's annual budget approval and appropriation, these amounts could be made available, if necessary.

The College's cash flows have seasonal variations during the year attributable to tuition billing, government funding of financial aid and a concentration of contributions received at calendar and fiscal year-end. The College's practice is to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, the College invests cash in excess of daily requirements in short-term investments.

Notes to Financial Statements June 30, 2025 and 2024 (In Thousands)

15. Related-Party Transactions

Transactions between the College and any of its trustees, officers or key employees are subject to the College's conflict of interest policies, which require disclosure of conflicting interests and abstention by the conflicted persons from the College's decision making. During the years ended June 30, 2025 and 2024, the College had the following related-party transactions:

	2	025	2024		
Gifts and pledge payments	\$	1,191	\$ 873		
Outstanding contributions receivable at end of year		380	802		
Employer contributions for employee health insurance		2,469	2,371		

16. Subsequent Events

The College has evaluated subsequent events through November 7, 2025, the date that the financial statements were issued.

In October 2025, the College entered into a Lease, Development and Operating Agreement with the Whiting-Turner Contracting Company (Whiting-Turner). The agreement provides for the ground lease of approximately 6 acres of land to Whiting-Turner to locate their new 215,000 square foot corporate headquarters, 30,000 square foot training facility, and parking garage. There are certain conditions to the commencement of the lease term which include, but are not limited to, obtaining construction permits. The term concludes 50 years after construction is substantially complete. In exchange for the use of the land, Whiting-Turner will provide \$1,000 to Goucher upon signing of the lease and another \$14,000 upon commencement of construction prior to the end of calendar year 2026. In addition, Whiting-Turner will also pay to the College an additional \$1,000 as a lease payment over the term of the 50-year lease. The agreement also includes an option for Whiting-Turner to purchase the property at the end of the 50-year lease at the then prevailing market rate for highest and best use minus the \$16,000 initial lease payment. Prior to entering into the Lease, Development and Operating Agreement, the College terminated an existing lease agreement and will pay \$2,500 to the lessee upon vacating the property by July 1, 2026.